

ACO Name and Location

Lahey Clinical Performance Accountable Care Organization, LLC
701 Edgewater Place, Suite 420
Wakefield, MA 01880

ACO Primary Contact

Nicole DeVita
978-236-1655
Nicole.devita@bilh.org

Organizational Information

ACO Participants:

ACO Participants	ACO Participant in Joint Venture
BETH ISRAEL LAHEY HEALTH PRIMARY CARE, INC	Y
ESSEX COUNTY OBGYN ASSOC INC	Y
THOMAS PEARCE	Y
BEVERLY RADIOLOGY ASSOCIATES, INC.	Y
LAHEY CLINIC INC	Y
JOHN GURLEY, MD, PC	Y
NORTH SHORE PREVENTIVE HEALTH CARE PC	Y
ALLERGY AFFILIATES OF DANVERS	Y
NORTHEAST MEDICAL PRACTICE INC	Y
HENRY FRISSORA	Y
THOMPSON MEDICAL ASSOCIATES LLC	Y
NORTH SHORE NEUROLOGY & EMG LLC	Y
EMTAR HEALTH CARE INC	Y
BEVERLY PATHOLOGY ASSOCIATES, P.C.	Y
WINCHESTER PHYSICIAN ASSOCIATES INC	Y
NORTHEAST EYE CARE INC	Y
MANOR HILL MEDICAL ASSOCIATES LLC	Y
CAPE ANN MEDICAL CENTER LLC	Y
S.R. AMESBURY, M.D., P.C.	Y
NORTHEAST HOSPITAL CORPORATION	Y
LAHEY CLINIC HOSPITAL INC.	Y
ROBERT TUFTS	Y
BEVERLY M. SHAFER, MD	Y
FREDERIC JEWETT	Y
BEVERLY ANESTHESIA ASSOCIATES, INC	Y
CAPE ANN EYE SPECIALISTS, P.C.	Y
COASTAL ORTHOPEDIC ASSOCIATES INC	Y
WINCHESTER HOSPITAL	Y
WILLOW STREET FAMILY PRACTICE INC	Y
NORTH SHORE PAIN MANAGEMENT, LLC	Y

ACO Governing Body:

Member Last Name	Member First Name	Member Title/Position	Member's Voting Power (Expressed as a percentage or number)	Membership Type	ACO Participant Legal Business Name and D/B/A, if applicable
Albenese	Salvador	MD/Voting Member	1	ACO Participant Representative	Winchester Physician Associates Inc.
Antoniades	Efsathios	COO/Voting Member	1	ACO Participant Representative	Lahey Clinic Hospital Inc.
Barrand	Stephen	MD/Voting Member	1	ACO Participant Representative	Beverly Radiology Associates, Inc.
DeSocio	Michael	CFO/Voting Member	1	Other	Beth Israel Lahey Health Primary Care, Inc
Dubrow	John	MD/Voting Member	1	Other	
Ezzi	Pierre	MD/President	1	ACO Participant Representative	Northeast Medical Practice Inc
Herron	Christopher	MD/Voting Member	1	ACO Participant Representative	Winchester Physician Associates Inc.
Jett	Laura	MD/Voting Member	1	ACO Participant Representative	Lahey Clinic, Inc.
Kelliher	Timothy	MD/Voting Member	1	ACO Participant Representative	North Shore Neurology & EMG Llc
Medwid	William	MD/Voting Member	1	ACO Participant Representative	Beth Israel Lahey Health Primary Care, Inc.
O'Brien	Robert	MD/Voting Member	1	ACO Participant Representative	Winchester Physicians Associates, Inc.
Popelka	Andrew	MD/Voting Member	1	ACO Participant Representative	Lahey Clinic, Inc.
Sleeper	Eric	MD/Voting Member	1	Other	
Solomon	Joel	MD/Vice Chair	1	ACO Participant Representative	Winchester Physicians Associates, Inc.
Wald	Christoph	MD/Voting Member	1	ACO Participant Representative	Lahey Clinic, Inc.
Weiner	Richard	MD/Voting Member	1	ACO Participant Representative	Winchester Hospital
Woodworth	Connie	CFO/Voting Member	1	ACO Participant Representative	Northeast Hospital Corporation
Pulsifer	Nathan	Voting Member	1	Medicare Beneficiary Representative	

Key ACO Clinical and Administrative Leadership:

ACO Executive: Nicole DeVita

Medical Director: Josh Berkowitz, MD

Compliance Officer: Katherine Record

Quality Assurance/Improvement Officer: Meghan Tortora

Associated Committees and Committee Leadership:

Committee Name	Committee Leader Name and Position
Funds Flow Committee	Nicole DeVita, Chair
BILHPN Compliance & Privacy Management Committee	Katherine Record, Chair

Types of ACO Participants, or Combinations of Participants, that Formed the ACO:

- ACO professionals in a group practice arrangement
- Hospital employing ACO professionals
- Partnerships or joint venture arrangements between hospitals and ACO professionals
- Network of individual practices of ACO professionals

Shared Savings and Losses

Amount of Shared Savings/Losses:

- Third Agreement Period
 - Performance Year 2019, \$4,438,907
- Second Agreement Period
 - Performance Year 2018, \$10,395,720
 - Performance Year 2017, \$4,634,028
 - Performance Year 2016, \$0
- First Agreement Period
 - Performance Year 2015, \$4,617,502
 - Performance Year 2014, \$5,175,487
 - Performance Year 2013, \$0

Note: Our ACO participated in multiple performance years during Calendar Year 2019. Shared savings/losses amount reported for Performance Year 2019 therefore represents net shared savings or losses across all performance years in 2019 and is shown under all agreement periods in which the ACO operated during Calendar Year 2019

Shared Savings Distribution:

- Third Agreement Period
 - Performance Year 2019
 - Proportion invested in infrastructure: 100%
 - Proportion invested in redesigned care processes/resources: N/A%
 - Proportion of distribution to ACO participants: N/A%
- Second Agreement Period
 - Performance Year 2018
 - Proportion invested in infrastructure: 50%
 - Proportion invested in redesigned care processes/resources: N/A%
 - Proportion of distribution to ACO participants: 50%
 - Performance Year 2017
 - Proportion invested in infrastructure: 67%
 - Proportion invested in redesigned care processes/resources: N/A%
 - Proportion of distribution to ACO participants: 33%
 - Performance Year 2016
 - Proportion invested in infrastructure: N/A%
 - Proportion invested in redesigned care processes/resources: N/A%
 - Proportion of distribution to ACO participants: N/A%

- First Agreement Period
 - Performance Year 2015
 - Proportion invested in infrastructure: 50%
 - Proportion invested in redesigned care processes/resources: N/A%
 - Proportion of distribution to ACO participants: 50%
 - Performance Year 2014
 - Proportion invested in infrastructure: 30%
 - Proportion invested in redesigned care processes/resources: 35%
 - Proportion of distribution to ACO participants: 35%
 - Performance Year 2013
 - Proportion invested in infrastructure: N/A%
 - Proportion invested in redesigned care processes/resources: N/A%
 - Proportion of distribution to ACO participants: N/A%

Note: Our ACO participated in multiple performance years during Calendar Year 2019. Distribution of shared savings reported for Performance Year 2019 therefore represents the distribution of the net shared savings across all performance years in 2019 and is shown under all agreement periods in which the ACO operated during Calendar Year 2019

Quality Performance Results

2019 Quality Performance Results:

ACO Quality Measure Number	Measure Name	Rate	ACO Mean
ACO-1	CAHPS: Getting Timely Care, Appointments, and Information	88.21	85.86
ACO-2	CAHPS: How Well Your Providers Communicate	95.56	94.11
ACO-3	CAHPS: Patients' Rating of Provider	94.12	92.69
ACO-4	CAHPS: Access to Specialists	84.57	81.54
ACO-5	CAHPS: Health Promotion and Education	63.67	60.44
ACO-6	CAHPS: Shared Decision Making	58.11	62.78
ACO-7	CAHPS: Health Status/Functional Status	76.37	73.79

ACO-34	CAHPS: Stewardship of Patient Resources	24.10	26.17
ACO-45	CAHPS: Courteous and Helpful Office Staff	94.37	92.84
ACO-46	CAHPS: Care Coordination	88.08	86.89
ACO-8	Risk Standardized, All Condition Readmission	15.61	14.86
ACO-38	All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions	66.68	58.15
ACO-43	Ambulatory Sensitive Condition Acute Composite (AHRQ* Prevention Quality Indicator (PQI #91))	2.42	1.87
ACO-13	Falls: Screening for Future Fall Risk	86.27	84.04
ACO-14	Preventive Care and Screening: Influenza Immunization	81.99	74.77
ACO-17	Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention	90.48	78.04
ACO-18	Preventive Care and Screening: Screening for Depression and Follow-up Plan	62.69	70.40
ACO-19	Colorectal Cancer Screening	80.29	70.76
ACO-20	Breast Cancer Screening	90.18	73.84
ACO-42	Statin Therapy for the Prevention and Treatment of Cardiovascular Disease	88.63	82.17

ACO-27	Diabetes: Hemoglobin A1c Poor Control (>9%)	7.20	13.88
ACO-28	Controlling High Blood Pressure	72.80	75.04

Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low sample size

For Previous Years' Financial and Quality Performance Results, Please Visit data.cms.gov.